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# IN THE UNITED STATES PATENT AND TRADEMARK OFFICE

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James D. Wood

Name of person mailing Document or Fee

October 25, 2004

Date of Signature

Re: Application of:

Cash et al.

Serial No.:

09/653,196

Filed: For:

August 31, 2000

Land and Front-End Effectiveness Model

Group Art Unit:

2123

Examiner:

Thomas H. Stevens

Our Docket No.:

8320.10 (1001-0815)

#### TRANSMITTAL OF BRIEF ON APPEAL

Please find for filing in connection with the above patent application the following documents:

- 1. Original of the Brief on Appeal with Exhibits I and II;
- 2. Three (3) copies of the Brief on Appeal with Exhibits I and II;
- 3. A Check in the amount of \$340.00; and
- 4. One (1) return post card.

Commissioner for Patents October 25, 2004 Page 2

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Respectfully Submitted,

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October 25, 2004

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Enclosures

# IN THE UNITED STATES PATENT AND TRADEMARK OFFICE BEFORE THE BOARD OF PATENT APPEALS AND INTERFERENCES

CR Docket No. **8320.10** 

OCT 28 2004

MMB Docket No. 1001-0815

Application of: Cash et al.

Group Art Unit: 2123

ORIGINAL

Serial No. **09/653,196** 

**Examiner: Thomas H. Stevens** 

Filed: August 31, 2000

For: Lane and Front-End Effectiveness Model

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October 25, 2004

Date of Signature

#### **BRIEF ON APPEAL**

Mail Stop Appeal Brief - Patents Commissioner for Patents P.O. Box 1450 Alexandria, VA 22313-1450

Sir:

This is an appeal under 37 CFR § 1.191 to the Board of Patent Appeals and Interferences of the United States Patent and Trademark Office from the final rejection of the claims 1, 3-18 and 20-31 of the above-identified patent application. These claims were indicated as finally rejected in an Office Action dated June 4, 2004. Three copies of

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the brief are filed herewith, together with the \$340.00 fee required under 37 CFR § 1.17(c). Also, please provide any extensions of time that may be necessary and charge any fees that may be due to Account No. 13-0014, but not to include any payment of issue fees.

# (1) REAL PARTY IN INTEREST

NCR Corporation of Dayton, Ohio is the assignee of this patent application, and the real party in interest.

#### (2) RELATED APPEALS AND INTERFERENCES

There are no appeals or interferences related to this patent application (serial no. 09/653,196).

#### (3) STATUS OF CLAIMS

Claims 1, 3-18 and 20-32 are pending in the application.

Claims 1, 3-18 and 20-32 are finally rejected.

Claims 1, 3-18 and 20-31 are being appealed, and are shown in the Appendix attached to this Appeal Brief.

#### (4) STATUS OF AMENDMENTS

Appellants have filed no amendments subsequent to the final rejection contained in the Office Action mailed June 4, 2004 (hereinafter the "Office Action").

#### (5) SUMMARY OF INVENTION

In summary, the Applicants' invention is a method and apparatus for a lane and front-end effectiveness model. (Specification at page 1, lines 10-15). In one embodiment, use of the model allows a user to analyze, in detail, changes in check stand design, transaction procedures and lane configurations. (Id. at page 11, lines 17-18).

The model includes pre-itemization events, itemization events, finalization events, bagging events and intervention events. (Id. at page 14, lines 8-25). Pre-itemization events include the unloading of items from a cart to a front-belt of a check stand. (Id. at page 14, lines 10-11). Itemization events include the entry of items into a point-of-sale system (e.g. scanning or keying) and placement of the item onto a back-belt. (Id. at page 14, lines 12-14). Finalization events include tender processing and resolution events. (Id. at page 14, lines 16-19). Bagging events include the bagging of items by one or more of the customer, a cashier, or a bagger. (Id. at page 14, lines 20-22). Intervention events include miscellaneous or resolution events, such as resolution of transaction problems, by a super helper. (Id. at page 14, lines 23-24 and page 18, lines 16-19).

A super helper is one of five types of labor represented in the model. (Id. at page 38, lines 27-28). The other labor types are cashiers, pay station cashiers, baggers and overflow resources. (Id. at page 38, lines 27-28). Super helpers are scheduled in the model as a pool and are available for interventions or, if desired, to act as baggers on a first-come-first-serve basis. (Id. at page 39, lines 4-7).

The model allows a user to determine the mode in which the model will simulate customers arriving at a particular lane. In an unlimited mode, a customer is always available for service when a lane has capacity. (Id. at page 13, lines 25-27). In a limited

arrival mode, there may be a time interval between customer arrivals. (Id. at page 13, line 29 through page 14, line 1). The time interval may be constant or random. (Id. at page 14, lines 1-2).

The model includes a data input dictionary that lists and defines all of the parameters in the model under the control of a user of the model. (Id. at page 12, lines 4-5). The parameters under the control of the user thus define a particular scenario that is to be modeled. The parameters allow the selection of the front-end configuration including the number and types of lanes and the length of the scenario. (Id. at page 23, lines 3-6). For some parameters, a scalar value is used. For example, transaction itemization parameters are scalar. (Id. at page 24, lines 11-12). For transaction time events, the scalar values include a first parameter specifying the mean value and a second parameter specifying the standard deviation of the time of the event. (Id. at page 24, lines 16-18). To assist the user in selecting the parameters to define a particular scenario, a predetermined allowable range of values for a particular parameter may be displayed to the user. (Id. at page 26, lines 28-29).

### (6) ISSUES

Whether claims 1, 3-18, and 20-31 are unpatentable under 35 U.S.C. § 103(a) as being obvious over Madigan-E et al. (hereinafter "Madigan"), in view of Human Factors Engineering ("Lane and Front-End Effectiveness Model" (1999)).

## (7) GROUPING OF CLAIMS

The claims do not stand or fall together.

Claim 1 forms a first separately patentable group which is argued independently of the other claims for purposes of this appeal.

Claims 3, 7, 9-15 and 17-26 form a second separately patentable group which is argued independently of the other claims for purposes of this appeal.

Claim 4 forms a third separately patentable group which is argued independently of the other claims for purposes of this appeal.

Claim 5 forms a fourth separately patentable group which is argued independently of the other claims for purposes of this appeal.

Claim 6 forms a fifth separately patentable group which is argued independently of the other claims for purposes of this appeal.

Claim 8 forms a sixth separately patentable group which is argued independently of the other claims for purposes of this appeal.

Claim 16 forms a seventh separately patentable group which is argued independently of the other claims for purposes of this appeal.

Claims 27-31 form an eighth separately patentable group which is argued independently of the other claims for purposes of this appeal.

#### (8) ARGUMENT

First Claim Grouping: Claim 1 is Not Unpatentable Over the Prior Art

Discussion re: Patentability of Claim 1

#### 1. Claim 1

Claim 1 stands rejected as allegedly being obvious over Madigan in view of the Applicants' Figures (defined below). Claim 1 includes the following limitations:

Claim 1. A method of quantitatively evaluating alternatives to check-out operations using simulation model, comprising:

selecting from a data input dictionary parameters describing a first check-out operations;

inputting parameter values for the selected parameters describing the first checkout operations into the simulation model;

transforming the first check-out operation parameters into check-out performance results; and

outputting the results from the simulation model.

Thus, the method evaluates alternative scenarios by providing a data input dictionary that is used to select input parameters that are used in a simulation and then inputting values for the selected parameters.

#### 2. The Examiner Has Improperly Relied Upon the Applicants' Specification

The Examiner stated that Madigan teaches methods of using simulation aids in improving processes in the realm of retail, "but doesn't teach how to pursue it." (Office Action at page 6). The Examiner then stated that "Human Factors Engineering ("Lane and Front-End Effectiveness Model" (1999))" taught the actual model claimed. (Office Action at page 6). The Examiner has improperly relied upon the Applicants' specification to reject claim 1.

Specifically, in response to the Examiner's objections to the drawings originally submitted with the Applicants' application, the Applicants submitted 23 sheets of replacement drawings that included changes to FIGs. 1 and 4-25 in an Amendment dated March 30, 2004 (the "Applicants' Figures"). In response, the Examiner withdrew his objections. (Office Action at page 3). The Examiner then cited the Applicants' Figures as prior art against claim 1. (Office Action at page 6). This is clearly evidenced by comparing the FIGs. 4-25 originally filed with the Applicants' application (copies of which are attached hereto as Exhibit I) with the FIGs. 4-25 labeled by the Examiner as "Human Factors Engineering ("Lane and Front-End Effectiveness Model" (1999))" (copies of which are attached hereto as Exhibit II). Therefore, the "Human Factors Engineering ("Lane and Front-End Effectiveness Model" (1999))" figures are the corrected version of the Applicants' figures 4-25.

There are circumstances wherein representations by an applicant allow subject matter to be used as prior art against the applicant's claims. For example, admissions by an applicant during prosecution of an application identifying work as prior art acts as an admission that the work is prior art against the claims. (MPEP at § 2129). Moreover, identification of subject matter within a specification as prior art allows the subject matter to be used (with certain exceptions) as prior art against the claims. (Id. at § 2129). However, the Examiner has identified no such basis for using the Applicants' Figures as prior art against the Applicants' claims. Moreover, the Applicants are not aware of any such basis. In fact, the specification clearly states that "[t]he present invention is illustrated ... in the figures of the accompanying drawings". (Specification at page 6,

<sup>&</sup>lt;sup>1</sup> The date ascribed to the Applicants' Figures in the Office Action is apparently based upon FIG. 14, which includes a February 1999 date.

lines 3-4). Thus, the specification clearly identifies the Applicants' Figures as showing the present invention and not as showing the prior art. Therefore, the Applicants' Figures are not available as prior art against claim 1.

Thus, because the Examiner has admitted that Madigan does not teach all of the limitations of claim 1, and because the Applicants' Figures are not available as prior art against claim 1, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 1. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 1.

# 3. <u>Madigan has been Mischaracterized</u>

In rejecting claim 1, the Examiner has apparently interpreted the preamble to include limitations on the scope of the claim, and alleged that Madigan discloses the limitations in the preamble. (Office Action at page 7). The Examiner has mischaracterized Madigan.

Specifically, the Examiner alleged that Madigan discloses the recitation in the preamble of "quantitatively evaluating alternatives to check-out operations" citing to Madigan at page 1276, section 3.1, first paragraph. (Office Action at page 7). Madigan does describe that the model of Madigan includes up to 37 different checkout scenarios. (Madigan at page 1277, section 3.1). However, Madigan does not disclose the use of the model for analyzing *alternative* scenarios. For example, section 3.3 of Madigan discusses how the model was validated using field studies. However, validating a model against an *actual* retail setting is not an analysis of *alternatives* to the retail setting.

Thus, Madigan does not teach "quantitatively evaluating alternatives to check-out operations" as recited in the preamble of claim 1. Accordingly, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 1. Therefore, the Board of Appeals is respectfully requested to reverse this rejection of claim 1.

#### 4. The Proposed Modification Does Not Arrive at the Claimed Invention

The Examiner proposes modifying Madigan to include elements shown in FIG. 4 of the Applicants' Figures. Assuming *arguendo* that such a use of the Applicants' Figures is permissible, the proposed modification does not arrive at the invention of claim 1.

Specifically, claim 1 recites the step "selecting from a data input dictionary parameters describing a first check-out operations". A data input dictionary limits and defines parameters that may be input by a user to define a scenario. (See e.g. Specification at page 12, lines 4-5). Thus, while a data input dictionary may be used to define a scenario, a data input dictionary is not the same thing as a scenario. The Examiner alleges that such a data input library is disclosed either in Madigan at page 1277, left column, first paragraph, lines 3-4 or FIG. 4 of the Applicants' Figures. (Office Action at page 7).

The section of Madigan relied upon by the Examiner states that "[a] total of 37 different checkout scenarios were possible." (Madigan at page 1277, left column, first paragraph, lines 3-4). However, as discussed above, a *scenario* is not a *data input dictionary*. Moreover, Madigan does not disclose *how* the scenarios are defined or the

manner in which the input for the scenarios is selected by a user. Therefore, Madigan does not disclose the recited data input dictionary.

To the extent that the Examiner intended to rely upon FIG. 4 of the Applicants' Figures as teaching or suggesting a data input dictionary, there is no specific mention of a "data input dictionary" in FIG. 4 of the Applicants' Figures. FIG. 4 of the Applicants' Figures does show that one embodiment of the Applicants' invention includes an "Input Module". Accordingly, the Examiner's rejection may be based upon an unstated argument that an "input module" inherently discloses a data input dictionary.

"In relying upon the theory of inherency, the examiner must provide a basis in fact and/or technical reasoning to reasonably support the determination that the allegedly inherent characteristic necessarily flows from the teachings of the applied prior art." *Ex parte Levy,* 17 USPQ2d 1461, 1464 (Bd. Pat. App. & Inter. 1990) (emphasis in original). The Examiner has failed to provide any evidence or technical reasoning to show that all input modules necessarily include a data input dictionary.

Therefore, because Madigan does not disclose a data input dictionary and because the Examiner has failed to show that an "input module" is necessarily a "data input dictionary", a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 1. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 1.

#### 5. Conclusion as to Claim 1

Therefore, for any or all of the above reasons, the Examiner has failed to provide a *prima facie* case of obviousness. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 1.

Second Claim Grouping: Claims 3, 7, 9-15 and 17-26 are Not Unpatentable Over the Prior Art

Discussion re: Patentability of Claims 3, 7, 9-15 and 17-26

# 1. The Proposed Modification Does Not Arrive at the Claimed Invention

Claims 3, 7, 9-15 and 17-26 depend from claim 1 either directly or by way of one or more intermediate claims and incorporate the limitations of claim 1. The Examiner rejected claims 3, 7, 9-15 and 17-26 alleging that the limitations added by the claims 3, 7, 9-15 and 17-26 were found in Madigan and the Applicants' Figures. However, even assuming the limitations added by claims 3, 7, 9-15 and 17-26 are disclosed in the cited prior art, the proposed modification of Madigan with the Applicants' Figures does not correct the deficiencies of the prior art with respect to the preamble or the data input dictionary limitation discussed above with respect to claim 1. Accordingly, the proposed modification does not arrive at the invention of claims 3, 7, 9-15 and 17-26.

Therefore, for at least the same reasons set forth with respect to the preamble and the data input dictionary limitation of claim 1, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claims 3, 7, 9-15 and 17-26. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claims 3, 7, 9-15 and 17-26.

# 2. Claims 3, 7, 9-15 and 17-26 Recite Limitations Not Taught by Madigan

Claims 3, 7, 9-15 and 17-26 include limitations in addition to those set forth in claim 1. However, the Examiner relied solely upon the Applicants' Figures in alleging that the additional limitations were taught by the prior art.<sup>2</sup> Therefore, because the Applicants' Figures are not available as prior art against the claims for the reasons discussed above with respect to claim 1, and because the Examiner has not identified any teaching in Madigan that discloses the additional limitations of claims 3, 7, 9-15 and 17-26, the Examiner has failed to identify each of the additional limitations of claims 3, 7, 9-15 and 17-26 in the prior art. Thus, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been properly alleged with respect to the invention of claims 3, 7, 9-15 and 17-26. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claims 3, 7, 9-15 and 17-26.

#### 3. <u>Conclusion as to Claims 3, 7, 9-15 and 17-26</u>

Therefore, for any or all of the above reasons, the Examiner has failed to provide a *prima facie* case of obviousness. Accordingly, the Board of Appeals is respectfully requested to reverse the rejection of claims 3, 7, 9-15 and 17-26.

<sup>&</sup>lt;sup>2</sup> In the Office Action, the Examiner identified the limitations of claims 9 and 10 as being taught by Madigan. (Office Action at pages 8 and 9). Madigan does not include a Fig. 8 or a FIG. 9 as cited in the Office Action; however, the Applicants' Figures do. Accordingly, it appears the Examiner mistakenly referred to Madigan when intending to rely upon the Applicants' Figures.

Third Claim Grouping: Claim 4 is Not Unpatentable Over the Prior Art

Discussion re: Patentability of Claim 4

1. The Arguments Regarding Claim 1 Apply to Claim 4

Claim 4 depends from claim 1 and incorporates the limitations of claim 1. The Examiner rejected claim 4 based for the same reasons relying upon the same combination of Madigan and the Applicants' Figures discussed above with respect to claim 1. Therefore, for at least the same reasons set forth with respect to claim 1, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 4. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 4.

2. The Examiner Has Failed to Allege Prima Facie Obviousness

Claim 4 includes the limitation of a check-out operation that includes "check stand designs, transaction procedures and lane configurations". The Examiner has failed to allege that this limitation is taught by Madigan or the Applicants' Figures. (Office Action at page 7). Under MPEP § 2142, the prior art must teach or suggest all of the claim limitations. Therefore, because the Examiner has failed to identify the "check stand designs, transaction procedures and lane configurations" recited in claim 4 in any prior art, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been properly alleged with respect to the invention of claim 4. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 4.

13

#### 3. Conclusion as to Claim 4

Therefore, for any or all of the above reasons, the Examiner has failed to provide a *prima facie* case of obviousness. Accordingly, the Board of Appeals is respectfully requested to reverse the rejection of claim 4.

Fourth Claim Grouping: Claim 5 is Not Unpatentable Over the Prior Art

Discussion re: Patentability of Claim 5

# 1. The Proposed Modification Does Not Arrive at the Claimed Invention

Claim 5 depends from claim 1 and incorporates the limitations of claim 1. The Examiner rejected claim 5 alleging that the limitations added by claim 5 were found in Madigan and the Applicants' Figures. However, even assuming the limitations added by claim 5 are disclosed in the cited prior art, the proposed modification of Madigan with the Applicants' Figures does not correct the deficiencies of the prior art with respect to the preamble or the data input dictionary limitation discussed above with respect to claim 1. Accordingly, the proposed modification does not arrive at the invention of claim 5.

Therefore, for at least the same reasons set forth with respect to the preamble and the data input dictionary limitation of claim 1, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 5.

Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 5.

# 2. The Examiner has Failed to Prove Inherency

Claim 5 includes the limitation of a transforming step "performed in either an unlimited arrival mode or a limited arrival mode". The Examiner rejected claim 5 based upon the proposition that Madigan and/or Fig. 10 of the Applicants' Figures discloses either an unlimited arrival mode or a limited arrival mode. (Office Action at page 8). FIG. 10 of the Applicants' Figures is not available as prior art for the reasons set forth above and the Examiner has failed to prove inherent disclosure of the claimed invention in Madigan.

Specifically, the Examiner alleged that the transforming step was disclosed in Madigan at page 1277, section 3.3, first paragraph, lines 13-14. (Office Action at page 8). Madigan discloses that "[t]he model was configured to simulate 24 hours of store operation per day for a two day period." (Madigan at page 1277, section 3.3, first paragraph, lines 13-14). However, Madigan does not specifically identify the claimed "unlimited arrival mode or a limited arrival mode" transformation. Thus, the Examiner has apparently alleged that a store operation simulation inherently includes *either* an unlimited arrival mode or a limited arrival mode. However, the Examiner has failed to provide any evidence or technical reasoning to show that all store operation simulations necessarily include an arrival mode limitation much less an arrival mode that is *either* an unlimited arrival mode or a limited arrival mode.

Therefore, because FIG. 10 of the Applicants' Figures is not available as prior art and because the Examiner has failed to prove that a store operation simulation necessarily includes the transformation step recited in claim 5, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 5.

1001-0815 8320.10

Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of

claim 5.

3. Conclusion as to Claim 5

Therefore, for any or all of the above reasons, the Examiner has failed to provide

a prima facie case of obviousness. Accordingly, the Board of Appeals is respectfully

requested to reverse the rejection of claim 5.

Fifth Claim Grouping:

Claim 6 is Not Unpatentable Over the Prior Art

Discussion re: Patentability of Claim 6

1. The Proposed Modification Does Not Arrive at the Claimed Invention

Claim 6 depends from claim 1 and incorporates the limitations of claim 1. The

Examiner rejected claim 6 alleging that the limitations added by claim 6 were found in

Madigan and the Applicants' Figures. However, even assuming the limitations added by

claim 6 are disclosed in the cited prior art, the proposed modification of Madigan with the

Applicants' Figures does not correct the deficiencies of the prior art with respect to the

preamble or the data input dictionary limitation discussed above with respect to claim 1.

Accordingly, the proposed modification does not arrive at the invention of claim 6.

Therefore, for at least the same reasons set forth with respect to the preamble and

the data input dictionary limitation of claim 1, a prima facie case of obviousness under 35

U.S.C. § 103 has not been established with regard to the invention of claim 6.

Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of

16

# 2. The Examiner has Mischaracterized Madigan

Claim 6 includes the limitation of a simulation that includes check-out operations parameters describing "pre-itemization, itemization, finalization, bagging and intervention". The Examiner rejected claim 6 based upon the proposition that Madigan discloses the above check-out parameters. (Office Action at page 8). The Examiner has mischaracterized Madigan.

Specifically, the Examiner alleged that the above parameters where disclosed in Madigan at page 1277, section 3.1. (Office Action at page 8). Madigan discloses that "[t]he model was configured to allow the input of tendering, labor, and merchandise purchased." (Madigan at page 1277, section 3.1). Moreover, although not cited by the Examiner, Madigan does disclose unloading, itemization, finalization and bagging. (Id at page 1276, section 3.1). Thus, Madigan arguably discloses a model that includes preitemization, itemization, finalization and bagging described by parameters as recited in claim 6. However, claim 6 further recites that the parameters describe "intervention". As stated in the specification, intervention "[r]equires a super helper to resolve a transaction problem at a checkstand." (Specification at page 14). Section 3.1 does not appear to include any teaching of "intervention". In fact, Applicants are not aware that Madigan even discusses transaction problems at a check stand, much less the use of super helpers to resolve the problems.

Therefore, because Madigan does not disclose parameters that describe "intervention" as recited in claim 6, a *prima facie* case of obviousness under 35 U.S.C. §

103 has not been established with regard to the invention of claim 6. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 6.

#### 3. Conclusion as to Claim 6

Therefore, for any or all of the above reasons, the Examiner has failed to provide a *prima facie* case of obviousness. Accordingly, the Board of Appeals is respectfully requested to reverse the rejection of claim 6.

Sixth Claim Grouping: Claim 8 is Not Unpatentable Over the Prior Art

Discussion re: Patentability of Claim 8

#### 1. The Proposed Modification Does Not Arrive at the Claimed Invention

Claim 8 depends by way of claim 7 from claim 1 and incorporates the limitations of claim 1 and claim 7. The Examiner rejected claim 8 alleging that the limitations added by claim 8 were found in Madigan and the Applicants' Figures. However, even assuming the limitations added by claim 8 are disclosed in the cited prior art, the proposed modification of Madigan with the Applicants' Figures does not correct the deficiencies of the prior art with respect to the preamble or the data input dictionary limitation discussed above with respect to claim 1. Accordingly, the proposed modification does not arrive at the invention of claim 8.

Therefore, for at least the same reasons set forth with respect to the preamble and the data input dictionary limitation of claim 1, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 8.

Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 8.

# 2. The Examiner has Mischaracterized Madigan

Claim 8 includes the limitation of a simulation that includes labor at front-end operations including "cashiers, baggers, super-helpers and overflow resources". The Examiner rejected claim 8 based upon the proposition that the Applicants' Figure 12 and/or Madigan disclose the above labor types.<sup>3</sup> (Office Action at page 8). FIG. 12 of the Applicants' Figures is not available as prior art for the reasons set forth above and the Examiner failed to prove inherent disclosure of the claimed invention in Madigan.

Specifically, the Examiner alleged the above recited labor types were disclosed in Madigan at page 1276, section 3.1, lines 1-13. (Office Action at page 8). Madigan discloses the high level task categories in the model of Madigan in section 3.1. (Madigan at page 1276, section 3.1). The task categories include a reference that a "cashier unloads items" and that one task category is "bagging". Moreover, Madigan discloses that one input that is allowed is "labor". (Madigan at page 1277, section 3.1). Thus, while Madigan arguably discloses a model that includes a labor type of "cashiers", there is no mention in Madigan of labor types such as baggers, super helpers or overflow resources as recited in claim 8.

To the extent the Examiner may have intended to allege that a model of a checkout process inherently includes labor groups such as baggers, super helpers or overflow resources, the Examiner has failed to provide any evidence or technical reasoning to

<sup>&</sup>lt;sup>3</sup> The Examiner has incorrectly cited Madigan and the Applicants' Figures in the Office Action. Specifically, the page 1276 reference is found in Madigan and FIG. 12 is found in the Applicants' Figures.

1001-0815 8320 10

show that all check-out process models necessarily include labor types, much less labor types such as baggers, super helpers or overflow resources.

Therefore, because FIG. 12 of the Applicants' Figures is not available as prior art and because the Examiner has failed to show that check-out process models necessarily include the labor groups of baggers, super helpers and overflow resources as recited in claim 8, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 8. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 8.

# 3. Conclusion as to Claim 8

Therefore, for any or all of the above reasons, the Examiner has failed to provide a *prima facie* case of obviousness. Accordingly, the Board of Appeals is respectfully requested to reverse the rejection of claim 8.

Seventh Claim Grouping: Claim 16 is Not Unpatentable Over the Prior Art

Discussion re: Patentability of Claim 16

# 1. The Proposed Modification Does Not Arrive at the Claimed Invention

Claim 16 depends by way of intermediate claims from claim 1 and incorporates the limitations of claim 1. The Examiner rejected claim 16 alleging that the limitations added by claim16 were found in Madigan. However, even assuming the limitations added by claim 8 are disclosed in the cited prior art, the limitation of claim 16 does not correct the deficiencies of the prior art with respect to the preamble or the data input

dictionary limitation discussed above with respect to claim 1. Accordingly, the proposed combination does not arrive at the invention of claim 16.

Therefore, for at least the same reasons set forth with respect to the preamble and the data input dictionary limitation of claim 1, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 16.

Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 16.

# 2. The Examiner has Mischaracterized Madigan

Claim 16 includes the limitation that transaction itemization parameters input to a model include scalar values with "a mean and a standard [deviation] event time distribution of an event time distribution". The Examiner rejected claim 16 based upon the proposition that Madigan discloses the above recited transaction itemization parameters. (Office Action at page 10). The Examiner has mischaracterized Madigan.

Specifically, the Examiner alleged that the transaction itemization parameters are disclosed in Madigan at page 1277, section 3.12. (Office Action at page 8). Madigan discloses that a simulation was run and "the overall major task category totals were examined" and that "[t]he average task times for each of these categories were within one standard deviation" of field study values. (Madigan at page 1277, section 3.2). Thus, the output described by Madigan appears to be a discreet value that was within a standard deviation of actual measured values. Accordingly, the only "model" parameter in the cited passage is the *output* of the model. Therefore, the Examiner has alleged that the discreet *output* of Madigan discloses the mean and standard deviation event time

1001-0815 8320.10

distribution *inputs* recited in claim 8. There is no basis for such an allegation. A discreet

output is not a mean and standard deviation event time distribution input.

Therefore, because Madigan does not disclose transaction itemization parameters

input to a model including scalar values with "a mean and a standard [deviation] event

time distribution of an event time distribution" as recited in claim 16, a prima facie case

of obviousness under 35 U.S.C. § 103 has not been established with regard to the

invention of claim 16. Accordingly, the Board of Appeals is respectfully requested to

reverse this rejection of claim 16.

3. Conclusion as to Claim 16

Therefore, for any or all of the above reasons, the Examiner has failed to provide

a prima facie case of obviousness. Accordingly, the Board of Appeals is respectfully

requested to reverse the rejection of claim 16.

**Eighth Claim Grouping:** 

Claims 27-31 are Not Unpatentable

Over the Prior Art

Discussion re: Patentability of Claim 27

1. Claim 27

Claim 27 stands rejected as allegedly being obvious over Madigan in view of the

Applicants' Figures. Claim 27 includes the following limitations:

Claim 27. A method of predicting, with a simulation model programmed to accept parameters within a predetermined range, performance characteristics of a prospective check-out

system for use in planning and designing a check-out system comprising:

selecting a check-out configuration;

22

determining parameters within the predetermined range that describe the checkout configuration;

inputting the parameters describing the checkout configuration into the simulation model;

determining parameters within the predetermined range that describe customer demand:

inputting the parameters describing the customer demand into the simulation model:

transforming the customer demand parameters and the check-out configuration parameters into checkout configuration performance; and

outputting information regarding the checkout configuration performance from the simulation model.

Thus, a simulation model is used to predict performance characteristics by selecting a check-out configuration to be modeled, inputting parameters that are within a predetermined range that describe customer demand and check-out configuration, transforming the inputs and outputting information.

# 2. The Examiner Has Improperly Relied Upon the Applicants' Disclosure

The Examiner alleged that Madigan in combination with the Applicants' Figures disclose limitations in the preamble of claim 27. (Office Action at page 13). However, the Examiner relied solely upon FIG. 20 of the Applicants' Figures for the proposition that the steps of claim 27 were disclosed in prior art. (Office Action at page 13). As set forth above, the Applicants' Figures are not available as prior art against the claims. Thus, the Examiner has failed to identify any of the steps of claim 27 in available prior art.

Therefore, because the Examiner has failed to identify each of the limitations of claim 27 in the prior art, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 27. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 27.

# 3. The Proposed Modification Does Not Arrive At the Claimed Invention

Moreover, even assuming *arguendo* that the Applicants' Figures are available as prior art, the proposed modification does not arrive at the claimed invention. Claim 27 recites "determining parameters within the predetermined range that describe the check-out configuration". Accordingly, a predetermined range must exist in the simulation model. FIG. 20 of the Applicants' Figures does not disclose a predetermined range. Rather, FIG. 20 states that a scenario is created "by entering parameter values". Clearly, this statement does not necessarily reflect the allegation that such entry is limited to a parameter within a predetermined range.

Therefore, FIG. 20 of the Applicants' Figures does not disclose entry of parameters restricted to be within a predetermined range. Thus, even assuming *arguendo* that the Applicants' Figures is available as prior art, the proposed modification does not arrive at the invention of claim 27. Accordingly, a *prima facie* case of obviousness under 35 U.S.C. § 103 has not been established with regard to the invention of claim 27. Accordingly, the Board of Appeals is respectfully requested to reverse this rejection of claim 27.

#### 3. Conclusion as to Claim 27

Therefore, for any or all of the above reasons, the Examiner has failed to provide a *prima facie* case of obviousness. Accordingly, the Board of Appeals is respectfully requested to reverse the rejection of claim 27.

Discussion re: Patentability of Claim 28-31

Claims 28-31 also stand rejected as allegedly being obvious over Madigan in view of the Applicants' Figures. Claims 28-31 depend from claim 27. Therefore, Claims 28-31 include all of the limitations of claim 27 and other limitations. Thus, for at least the same reasons as those set forth above in connection with claim 27, it is respectfully submitted that claims 28-31 are patentable over the prior art. Accordingly, the Board of Appeals is respectfully requested to reverse the rejection of claims 28-31.

#### **CONCLUSION (9)**

For all of the foregoing reasons, claims 1, 3-18 and 20-31 are not unpatentable under 35 U.S.C. § 103(a). As a consequence, the Board of Appeals is respectfully requested to reverse the rejection of these claims.

Respectfully submitted,

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Jámes D. Wood

Attorney for Applicants

Attorney Registration No. 43,285

October 25, 2004

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#### CLAIM APPENDIX

Claim 1. A method of quantitatively evaluating alternatives to check-out operations using simulation model, comprising:

selecting from a data input dictionary parameters describing a first check-out operations;

inputting parameter values for the selected parameters describing the first checkout operations into the simulation model;

transforming the first check-out operation parameters into check-out performance results; and

outputting the results from the simulation model.

- Claim 3. The method of claim 1, wherein the first check-out operations includes one of a transaction process at two front facing check stands, a transaction process at two back-to-back check stands and a transaction process at two front facing check stands for fast-track customers.
- Claim 4. The method of claim 1, wherein the first check-out operations include check stand designs, transaction procedures and lane configurations.
- Claim 5. The method of claim 1, wherein the transforming step is performed in either an unlimited arrival mode or a limited arrival mode.
- Claim 6. The method of claim 1, wherein the simulation model simulates two lane models using check-out operations parameters describing the following events: pre-itemization, itemization, finalization, bagging and intervention.
- Claim 7. The method of claim 1, wherein the first check-out operations represent front-end operations of a check-out process.
- Claim 8. The method of claim 7, wherein the front-end operations has labor including cashiers, baggers, super-helpers and overflow resources.

- Claim 9. The method of claim 1, wherein the first check-out operations parameters comprise a configuration category, a customer demand category, a schedule category, a transaction category, a transaction itemization category, a transaction finalization category, a transaction bagging category, a transaction intervention category, and a model parameters category.
- Claim 10. The method of claim 9, wherein the configuration category includes parameters defining the length of and resources in a scenario.
- Claim 11. The method of claim 10, wherein the resources include a number and type of check-stands and belt size.
- Claim 12. The method of claim 9, wherein the customer demand category has parameters that control the workload on a front-end or lane.
- Claim 13. The method of claim 12, wherein the parameters that control the workload include a number of customer arrivals and customer basket sizes.
- Claim 14. The method of claim 9, wherein the schedules category includes schedules for cashier, bagger and super-helper in 30 minute intervals during a scenario.
- Claim 15. The method of claim 9, wherein the transaction itemization parameters are scalar values.
- Claim 16. The method of claim 15, wherein the scalar parameters are a mean and a standard event time distribution of an event time distribution.
- Claim 17. The method of claim 9, wherein the transaction bagging category includes parameters which govern how long it takes to bag items and which resources are available for bagging.

- Claim 18. The method of claim 9, wherein the model parameters include a number of replications, a stream number identifier and check input option identifier.
- Claim 20. The method of claim 1, wherein the data input dictionary comprises at least one allowable range of parameter values, and wherein the inputting step comprises inputting a parameter value within the allowed range.
- Claim 21. The method of claim 1, comprising one of outputting a report and displaying an animation of the results of the simulation.
- Claim 22. The method of claim 1, further comprising:

selecting from a data input dictionary parameters describing a second check-out operations;

inputting parameter values for the selected parameters describing the second check-out operations into the simulation model;

transforming the second check-out operations parameters into alternative checkout performance results; and

outputting the alternative results from the simulation model.

- Claim 23. The method of claim 1, wherein the first check-out operations comprise a plurality of resource types, and wherein the results of said outputting step includes performance measures for each type of resource.
- Claim 24. The method of claim 23, wherein the first check-out operations comprise a front-end model and wherein the output results include one of: all measures; baggers; cashiers; regular lanes; fast-track lanes; self-service lanes, self service convertible to cashier operated lanes, overall front-end; super-helpers; and express lanes.

- Claim 25. The method of claim 23, wherein the first check-out operations comprise a two lane model and wherein the output results include one of: all measures; customer; cashier; lane; and bagger.
- Claim 26. The method of claim 23, wherein the performance measures include an average, standard error, a minimum and a maximum value for each performance measure.
- Claim 27. A method of predicting, with a simulation model programmed to accept parameters within a predetermined range, performance characteristics of a prospective check-out system for use in planning and designing a check-out system comprising:

selecting a check-out configuration;

determining parameters within the predetermined range that describe the checkout configuration;

inputting the parameters describing the checkout configuration into the simulation model;

determining parameters within the predetermined range that describe customer demand;

inputting the parameters describing the customer demand into the simulation model;

transforming the customer demand parameters and the check-out configuration parameters into checkout configuration performance; and

outputting information regarding the checkout configuration performance from the simulation model.

Claim 28. The method of claim 27, wherein the check-out configuration comprises a plurality of check stands, and wherein the step of determining parameters describing the checkout configuration comprises the step of:

determining for each of the plurality of check stands, at least one parameter that describes the check stand, and wherein the step of inputting the parameters describing the checkout configuration into the simulation model comprises the step of:

inputting the at least one parameter that describes the check stand for each of the plurality of check stands, and wherein the step of transforming comprises the step of:

transforming the customer demand parameters and the check-out configuration parameters into check stand performance for each of the plurality of check stands, and wherein the step of outputting information comprises the step of:

outputting information regarding the checkout configuration performance for each of the plurality of check stands, such that a comparison of the relative performance of each of the plurality of check stands is facilitated.

Claim 29. The method of claim 28, wherein each of the plurality of check stands comprises a check stand of a different type, and wherein the step of outputting information comprises the step of:

outputting information regarding the checkout configuration performance for each type of the plurality of check stands, such that a comparison of the relative performance of each type of the plurality of check stands is facilitated.

Claim 30. The method of claim 27, wherein the check-out configuration comprises a plurality of labor types, and wherein the step of determining parameters describing the checkout configuration comprises the step of:

determining for each of the plurality of labor types, at least one parameter that describes the labor type, and wherein the step of inputting the parameters describing the checkout configuration into the simulation model comprises the step of:

inputting the at least one parameter that describes the labor type for each of the plurality of labor types, and wherein the step of transforming comprises the step of:

transforming the customer demand parameters and the check-out configuration parameters into labor type performance for each of the plurality of labor types, and wherein the step of outputting information comprises the step of:

outputting information regarding the checkout configuration performance for each of the plurality of labor types, such that a comparison of the relative performance of each of the plurality of labor types is facilitated.

Claim 31. The method of claim 30, wherein the plurality of labor types comprise cashiers, baggers and super-helpers, and wherein the step of outputting information comprises the step of:

outputting information regarding the checkout configuration performance for cashiers, baggers and super-helpers, such that a comparison of the relative performance of the cashiers, baggers and super-helpers is facilitated.

Lane And Front-End
Effectiveness Model

Human Factors Engineering

Runsmulators

Quit Application
Quit Appli

F16.4

<i>(Ma</i> ini)	Input I	Module	
Models	Model Name		
542	Front End Model 1 (Store Checkout) Lane Model 1 (Front Facing)	514	——KJ#1516
··· 524 ·	Lane Model 2 (Nelson)	516	
	Lane Model 3 (Fast Track)		
58			
Scenarios	Scenario Name  Default  53.2	Scenario Description  Default Case for FEModel 1	
5421	7/Max 55/2	Delaux Case III FEMOUSI V	
		14.00°	
	Fight in the Con-	i krita i tali da.	
			365
- 59)	>emiosamile:   iii   Bi	r Scenario	Scenario
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			mayana Zarajirini ili

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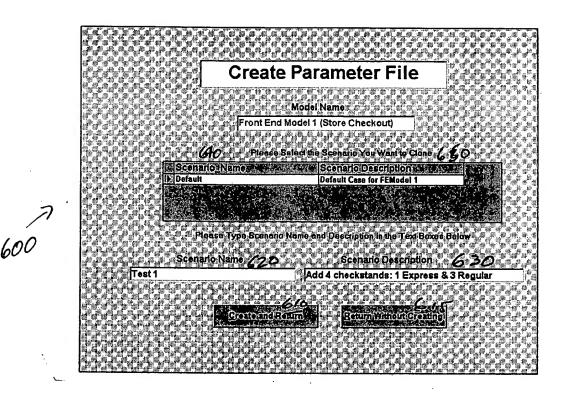
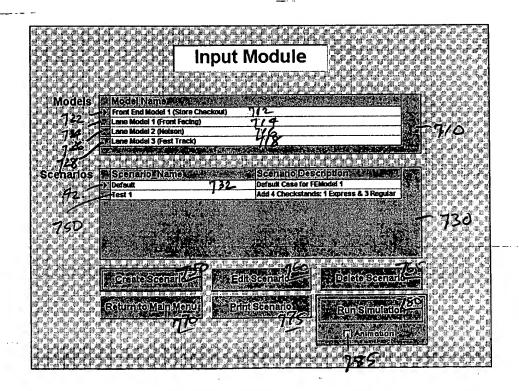


FIG. 6



100

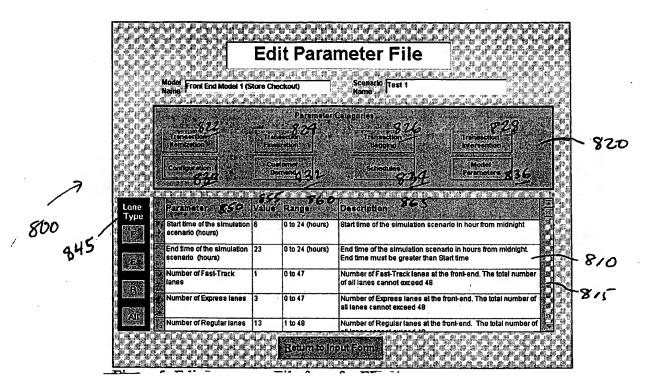
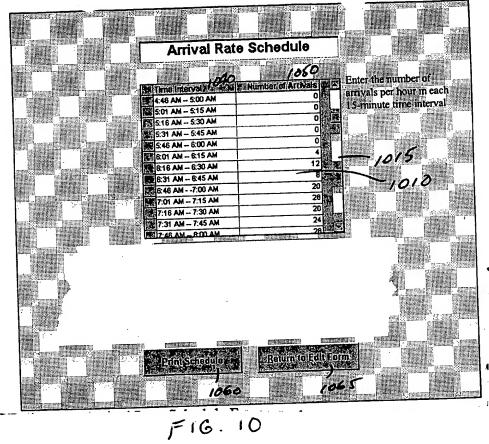


FIG. 8

				meter File	
	Model Lane Model 2 (Helson Mark)			Scenario Detass Rama	
			D train	gich engoites	
	Tamboom 2	r		(Citanabolis   Citanabolis   C	
	Pro-limination		Landaction C	Tiplization)	
		Ī	- A Colores	Mpdel 7 Pasamojers	
7	Conspections.		Descritt	(All Ambierts)	
ann		Value	Female	Description, 765	
900	Lane / Parameter 450.	Allico		Vescription of the property of	
	Time length of scenario	60	0.0 to 1440.0 (minutes)	Length of the simulation scenario in minutes	
	Number of baggers	1	0, 1, or 2	Number of baggers; options are 0 baggers, 1 bagger for both	
945				lanes, or 2 baggers - one for each lane	1
143	Maximum number of Items	20	1 to 200	Maximum number of items on front belt	10
	Maximum number of items	20	1 to 200	Maximum number of Items on back belt and bagging area	15
	All I I In bagging area			Probability a customer uses a basket (vs. card) when their	_
		0.5	0.0 to 1.0	IPmhability a customer uses a Dasker (vs. cary when allow parking)	

F16. 9



Average Basket Sizes  2 Timo Inferval Substance Street Street 1201 AM - 1215 AM 1216 AM - 12230 AM 1216 AM - 1245 AM 1231 AM - 1245 AM 1246 AM - 1:00 AM 1246 AM - 1:00 AM 131 AM - 1:45 AM 132 AM - 200 AM 133 AM - 245 AM 133 AM - 245 AM 134 AM - 220 AM 135 AM - 245 AM 145 AM - 245 AM 155 AM - 245 A
Ex Time intervals Adv Storavy Basker Size
1215 AM - 1230 AM 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
7 1231 AM – 1245 AM 0
1248 AM - 1:00 AM 0
1:01 AM - 1:15 AM 0
131 AM - 145 AM 0
1:46 AM - 2:00 AM 0
201 AM - 215 AM 0
92 231 AM – 245 AM 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
246 AM - 300 AM 0
GISTON A SISM
Primte-egistres : Recontritetifizoni
1/60
160

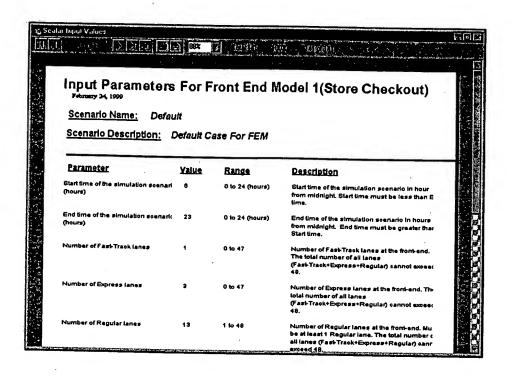
FIG. 11

1200

F16.12

	elete Parameter File
Model Name Scenario Name	Front End Model 1 (Store Checkout)  Default
	claic cinc (Return) - Return Without Deletings
	1365

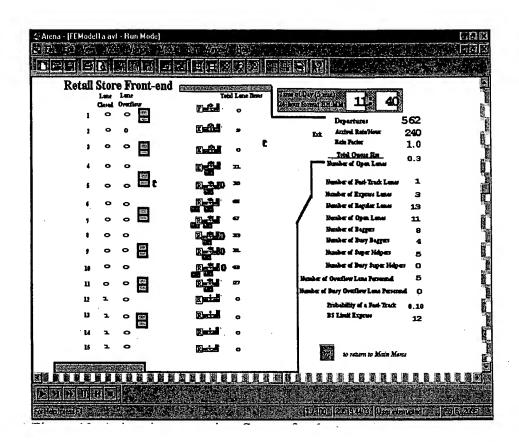
FIG. 13



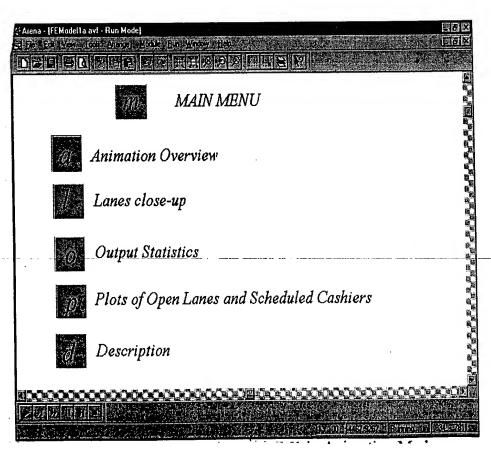
F16.14

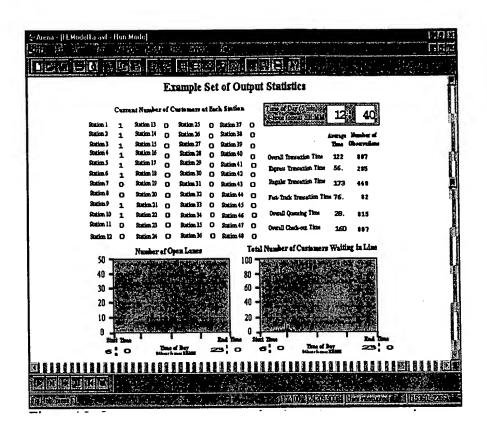
			ation Module	
Models	Model Name Suffice Front End Model 1 (Stor	P.Checkout)	512	
	Lane Model 1 (Front Fac Lane Model 2 (Nelson) Lane Model 3 (Fast Trac	ing)	1514 1516 1518	
1528				
Scenarios	Scenarioù Nameù Default Test 1	1532 1534	Default Case for FEModel 1 Add 4 Checkstands: 1 Express & 3 Reg	utar
	Return to Main Men	iu   Erin	Scenario: Run Simu	ation 47580

F16.15

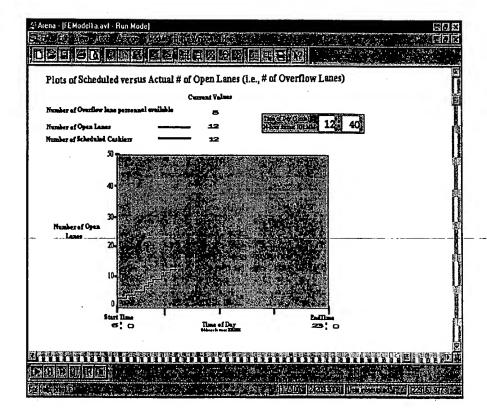


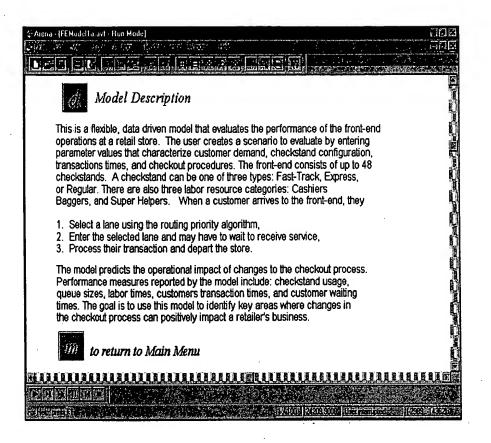
F16.16



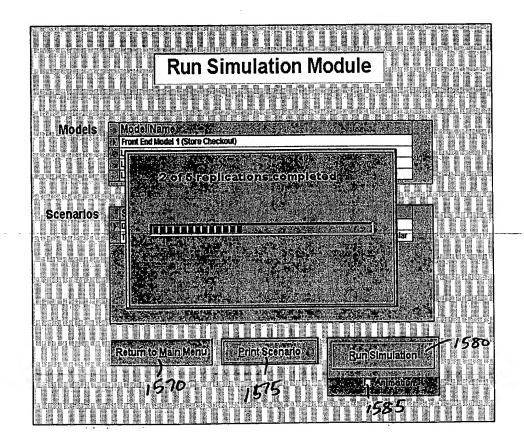


F16.18





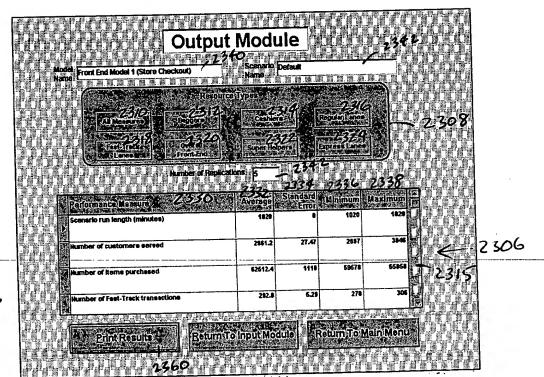
F16.20



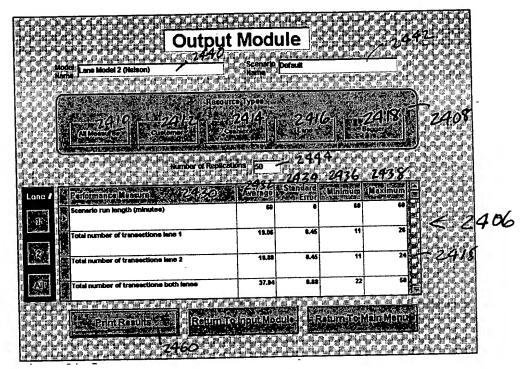
F 16. 21

	Run Simulation Module	
Models	Model Name	
	The Model 1 Great Control Section 1	
	Lane Model 3 ( Title Complete Students (2000) Edition	
	VoneKorélikosoVaryAlasRaultz	
Scenarios	Li Sconario	
	Test 1 S & 3 Regular	
	Remote Mindle Prinsentic Participation	
	Remote Continue Prosecute Remotestate	<b>F4</b> 5£

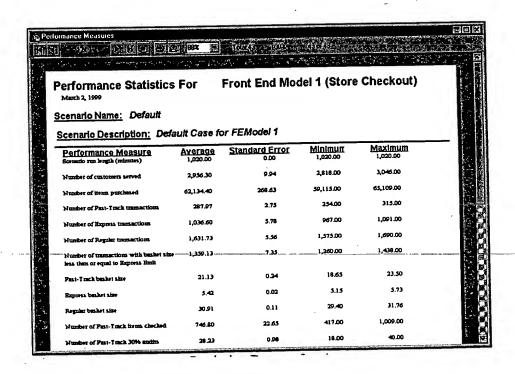
FIG. 22



F16. 23



F16.24



atomance Measures					A. C.	(A)
mesaes masiens	88X W	10 10 E 20 10 10 W				
and the contract of the contra				111111111111111111111111111111111111111	ega jadžiaija gro	
Performance Measu	ıres Fo	r Lane Mod	del 2 (N	elson)		25.3
Scenario Name: Default						
Scenario Description: Defau	it Case fo	r LaneM2				
Performance Measure	Average	Standard Error	Minimum	Maximum	Lane #	
Scenario run length (minutes)	60.00	0.00	60.00	80.00	0	E.
Total number of transactions lane 1	19.06	0.45	11.00	26.00	1	
Total number of transactions lane 2	18.88	0.45	11.00	24,00	2	
Total number of transactions both lanes	37.94	0.88	22.00	50.00	0	S. 10. July
Total number of items lane 1	280.10	11.84	112.00	445.00	1	
Total number of items lane 2	267.88	10.15	123.00	421.00	2	
	647.98	18.92	258.00	859.00	0	
Total number of items both lanes						ķ.
Total number of items both lanes  Queue size lane 1	0.88	0.14	0.09	6.71	1	15
	0.88	0.14 0.11	0.09	6.71 3.71	1 2	

716.26



## Lane And Front-End Effectiveness Model

Developed by Human Factors Engineering

Input Module

A20

Quit Application

Output Module

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5/33

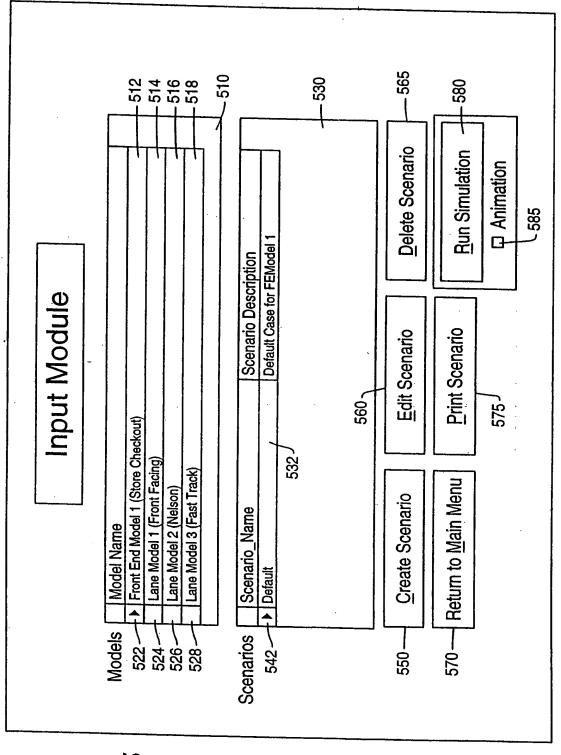


FIG. 5

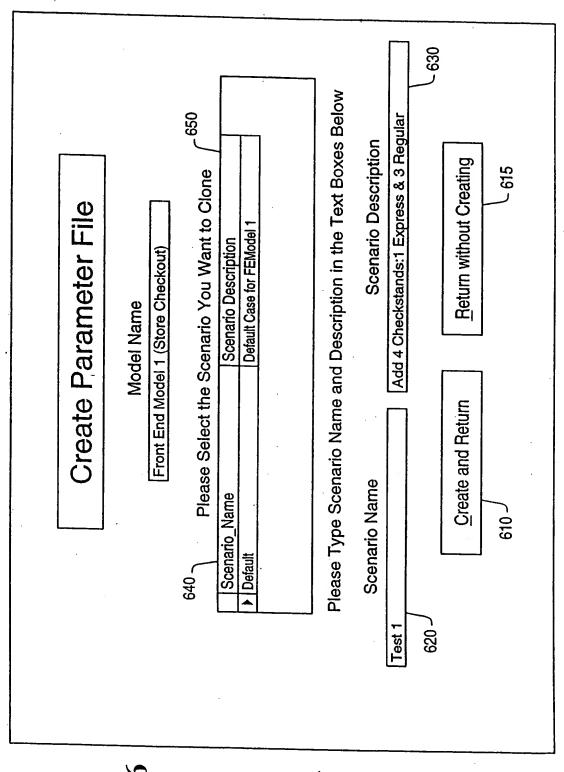


FIG. 6



7/33

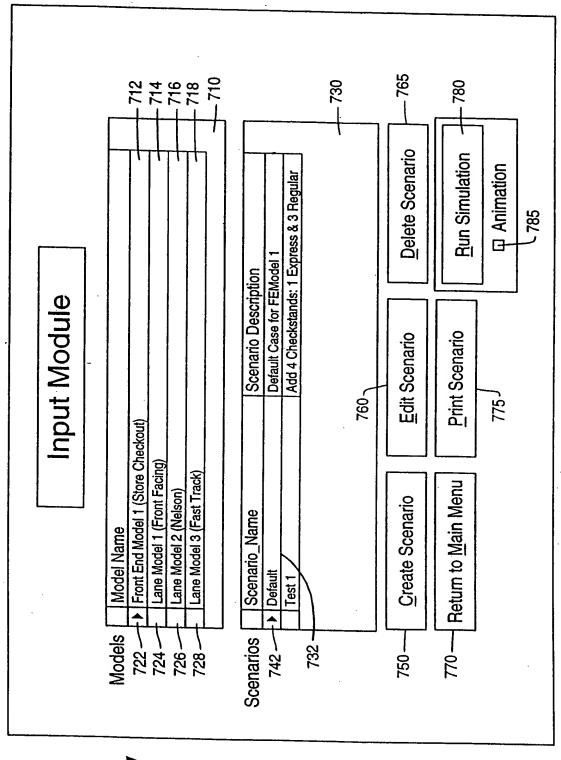
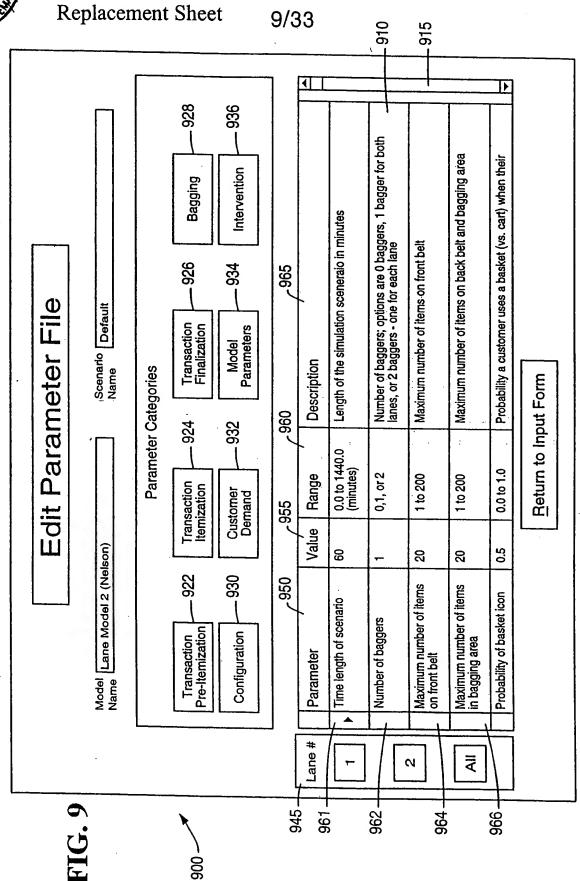


FIG. 7

Replacement Sheet 8/33 .820 810 815 Ī 828 836 Number of Fast-Track lanes at the front-end. The total number of all lanes cannot exceed 48 Number of Express lanes at the front-end. The total number of all lanes cannot exceed 48 Number of Regular lanes at the front-end. The total number of End time of simulation scenario in hours from midnight. End time must be greater than Start time **Transaction Parameters** Intervention Start time of simulation scenario in hour from midnight Model 826 834 -865 Scenario Test 1 Transaction Bagging Schedules Parameter Description Parameter Categories Return to Input Form 860 824 832 0 to 24 (hours) 0 to 24 (hours) Front End Model 1 (Store Checkout) Range Transaction Finalization 0 to 47 1 to 48 0 to 47 Customer Demand -855 Edit Value 5 ន မှ 822 830 820 Start time of the simulation scenario (hours) End time of the simulation scenario (hours) Number of Express lanes Number of Regular lanes Number of Fast-Track lanes Configuration **Transaction Itemization** Parameter Model Name Lane Type ₹ ш Ш  $\alpha$ 

P.E -C. PER CALENTE





10/33

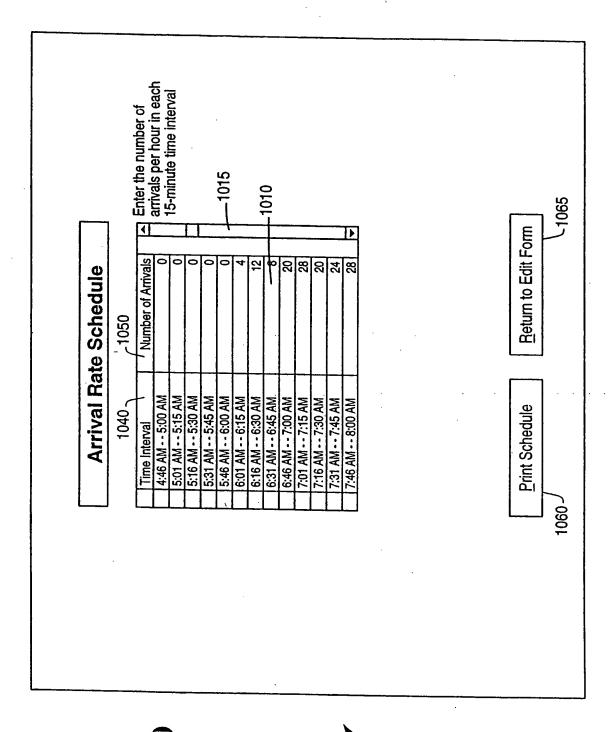


FIG. 10



11/33

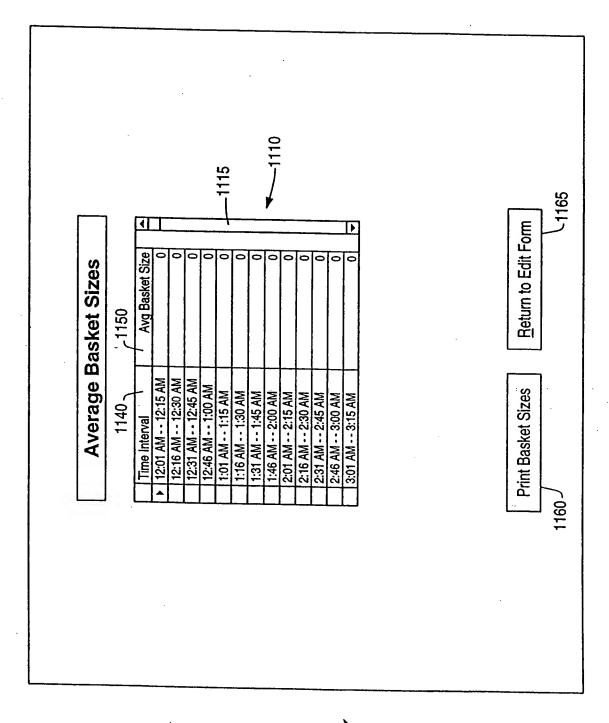


FIG. 11



12/33

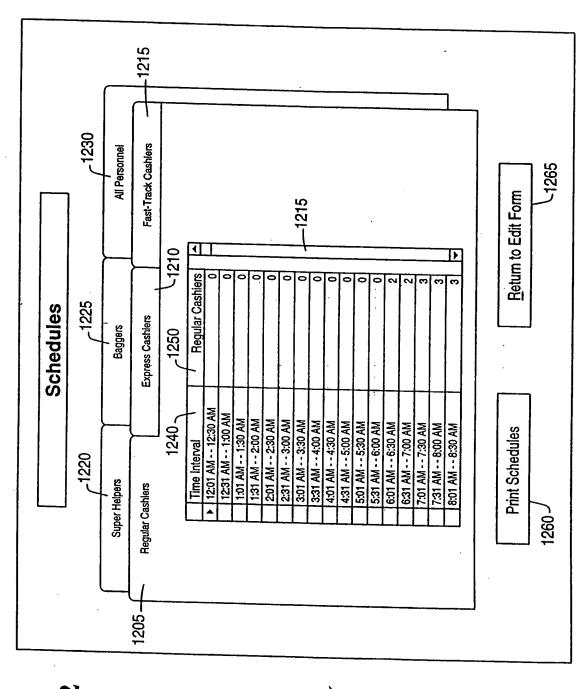


FIG. 12

200-



13/33

Model Name Front End Model 1 (Store Checkout) Scenario Name Default  Delete and Return  1360  1360

FIG. 13

1300-



14/33

		1								E
	6 141 of 141	Input Parameters For Front End Model 1 (Store Checkout)			Description	Start time of the simulation scenario in hour from midnight. Start time must be less than End time.	End time of the simulation scenario in hours from midhight. End time must be greater than Start time.	Number of Fast-Track lanes at the front-end. The total number of all lanes (Fast-Track + Express + Regular) cannot exceed 48.	Number of Express lanes at the front-end. The total number of all lanes (Fast-Track + Express + Regular) cannot exceed 48,	Number of Regular lanes at the front-end. Must be at least 1 Regular lane. The total number of all lanes (Fast-Track + Express + Regular) cannot exceed 48.
	Total: 141 100%	ront End		ase For FEM	Range	0 to 24 (hours)	0 to 24 (hours)	0 to 47	0 to 47	1 to 48
	<ul><li>→ %88</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><l>◆<li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆</li><li>◆<td>'s For F</td><td>. <b>.</b></td><td>Default C</td><td>Value</td><td>ω</td><td>23</td><td>· </td><td>တ</td><td>5</td></li></l></ul>	's For F	. <b>.</b>	Default C	Value	ω	23	· 	တ	5
क्नै Scalar Input Values	1 of 1+	Input Parameter	Februrary 24, 1999 Scenario Name: Default	Scenario Description: Default Case For FEM	Parameter	Start time of the simulation scenario (hours)	End time of the simulation scenario (hours)	Number of Fast-Track lanes	Number of Express lanes	Number of Regular lanes
THE SECOND	Y									

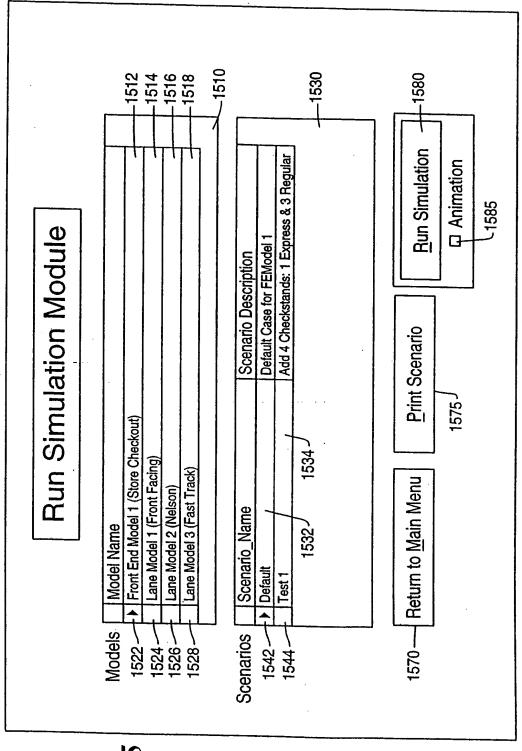


FIG. 15



16/33

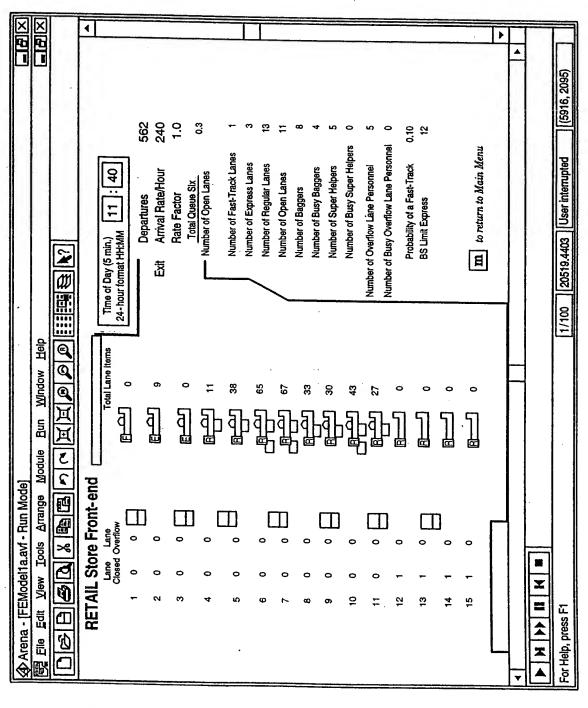


FIG. 16

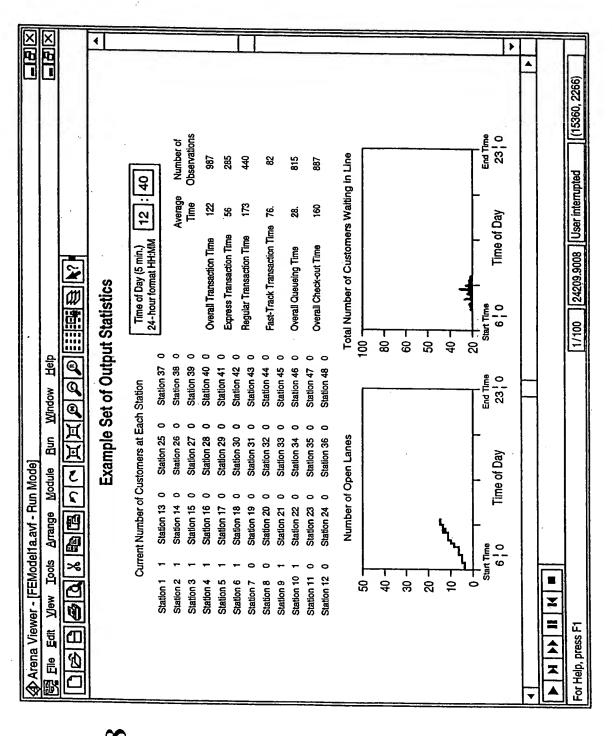


17/33

令 Arena - [FEModel1a.avf - Run Mode] 閏 Eile Edit View Lools Arange Module Bun Window Help	
DISIBINATION TENDONINA IN THE PROPERTY OF THE	
<b>m</b> MAIN MENU	4
<b>a</b> Animation Overview	
$oxed{I}$ Lanes close-up	
Output Statistics	
$oldsymbol{p}$ Plots of Open Lanes and Scheduled Cashiers	
<b>d</b> Description	
	1
H Y II A K	
1/100 4467,9267 Running	(834, 3781)



18/33





19/33

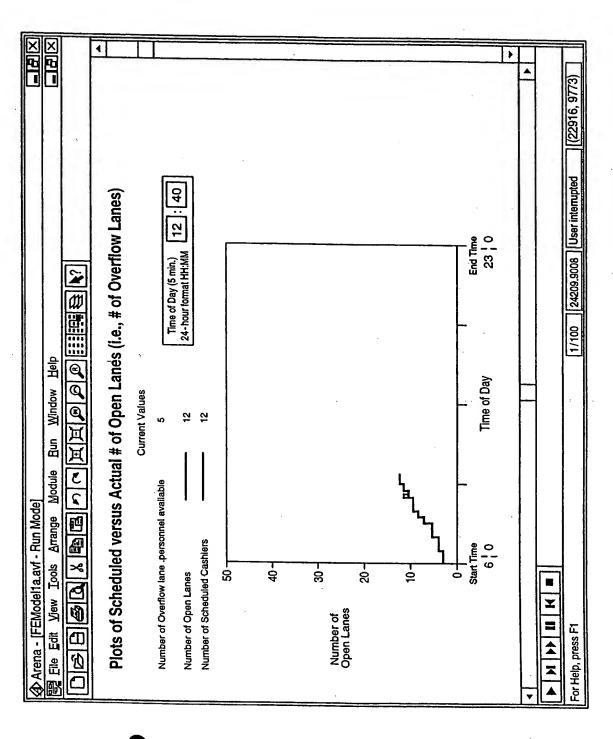


FIG. 19

🕸 Arena - [FEModel1a.avf - Run Mode]	
閱 File Edit View Iools Arrange Module Bun Window Help	XBI=
ABHIIIOOOKIUGUNVQGIO	
d Model Description	1
This is a flexible, data drive model that evaluates the performance of the front-end operations at a retail store. The user creates a scenario to evalute by entering parameter values that characterize customer demand, checkstand configuration, transaction times, and checkout procedures. The front-end consists of up to 48 checkstands. A checkstand can be one of three types: Fast-Track, Express, or Regular. There are also three labor resource categories: Cashiers, Baggers, and Super Helpers. When a customer arrives to the front-end, they	
<ol> <li>Select a lane using the routing priority algorithm</li> <li>Enter the selected lane and may have to wait to receive service</li> <li>Process their transaction and depart the store</li> </ol>	
The model predicts the operational impact of changes to the checkout process. Performance measures reported by the model include: checkstand usage, queue sizes, labor times, customers transaction times, and customer waiting times. The goal is to use this model to identify key areas where changes in the checkout process can positively impact a retailer's business.	·
<b>m</b> to return to Main Menu	
N N II K E	<u> </u>
For Help, press F1 [1/100   24209.9008   User Interrupted   (298	(2989, 14362)



21/33

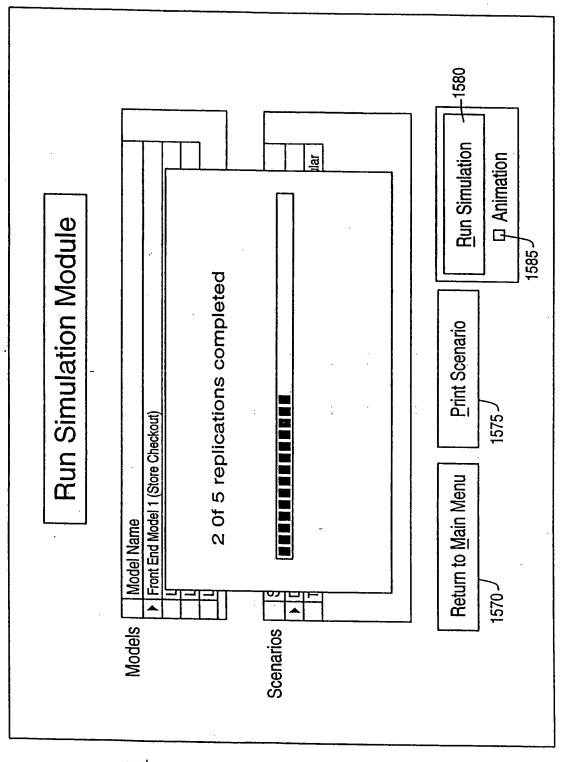
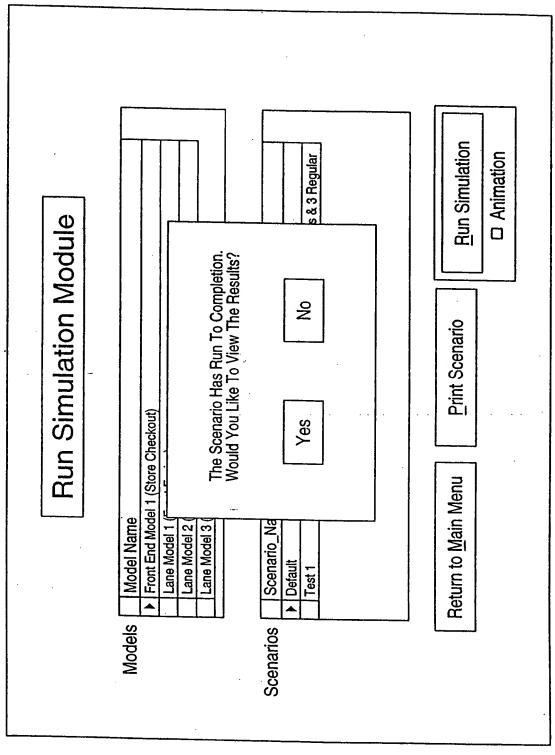


FIG. 21



22/33





23/33

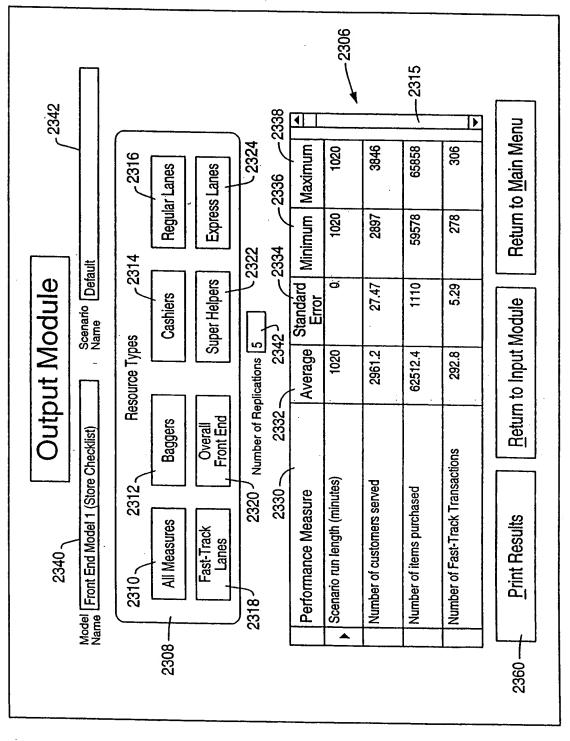


FIG. 23

2300-

IR O 2 TOUR THICKEN

Replacement Sheet 24/33 2415 .2418 Return to Main Menu Standard Minimum Maximum Error 24 26 58 Bagger .2436 9 Ξ -22 -2416 -2434 Lane Scenario Default 7-2444 0.45 0.45 0.88 **Output Module** Return to Input Module Resource Types Average Number of Replications 50 2432 19.06 9 18.88 37.94 Cashier Total number of transactions both lanes Total number of transactions lane 2 Total number of transactions lane 1 2414 Customer Scenario run length (minutes) Lane Model 2 (Nelson) Performance Measure 2412 Print Results All Measures 2460-2440 2410 Model Name Lane # ₹ Ø



25/33

	1							Ί								Ī
		ckout)			Maximum 1,020.00	3,046.00	65,109.00	315.00	1,091.00	1,690.00	1,438.00	23.50	5.73	31.76	1,009.00	40.00
97.50	43 of 43	(Store Che			Minimum 1,020.00	2,818.00	59,115.00	254.00	967.00	1,575.00	1,260.00	18.65	5.15	29.40	417.00	18.00
,000	lotal: 43 100% 43	Statistics For Front End Model 1 (Store Checkout)	·	-EModel 1	Standard Error 0.00	9.94	268.63	2.75	5.78	5.56	7.35	0.24	0.02	0.11	22.65	96.0
[-] /900]	88%	For Front		It Case For F	Average 1,020.00	2,956.30	62,134.40	287.97	1,036.60	1,631.73	1,359.13	21.13	5.42	30.91	746.80	28.23
sures	1011+ PN = CO	Performance Statistics	Scenario Name: Default	Scenario Description: Default Case For FEModel 1	Performance Measure Scenario nun length (mInutes)	Number of customers served	Number of items purchased	Number of Fast-Track transactions	Number of Express transactions	Number of Regular transactions	Number of transactions with basket size less than or equal to Express Ilmit	Fast-Track basket size	Express basket size	Regular basket size	Number of Fast-Track items checked	Number of Fast-Track 30% audits
A GP	<u> </u>					-										

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